

**MINUTES of the GOVERNANCE COMMITTEE MEETING of the ERIE COUNTY WATER AUTHORITY held in the office, 295 Main Street, Rm. 350, Buffalo, New York, on the 26th day of March, 2013.**

**PRESENT:** Francis G. Warthling, Chairman  
 Earl L. Jann, Jr., Vice Chairman  
 John F. O'Donnell, Treasurer (via teleconference)  
 Robert A. Mendez, Executive Director  
 Matthew J. Baudo, Secretary to the Authority/Personnel Director  
 Robert J. Lichtenthal, Jr., Deputy Director  
 Wesley C. Dust, Executive Engineer  
 Edward A. Betz, Associate Attorney  
 Ronald P. Bennett, Associate Attorney  
 Karen A. Prendergast, Comptroller  
 Steven D'Amico, Budget/Financial Analyst  
 Daniel NeMoyer, Director of Human Resources

**ATTENDEES:** Brian Gould, E-3 Communications  
 Lou Raguse, WIVB TV  
 Mike Mombrea, WIVB TV  
 Robert Klavoon, Wendel  
 Keith Dash, Town of Evans  
 Denise Gee, The Buffalo News  
 Scott Brown, WGRZ TV  
 Bill Boyd, WGRZ TV

**CALL TO ORDER**

**PLEDGE TO THE FLAG**

**I. - ROLL CALL**

**II. - READING OF MINUTES**

Motion by Mr. Jann seconded by Mr. Warthling and carried to waive the reading of the Minutes of the Governance Committee Meeting held on March 7, 2013.

**III. - APPROVAL OF MINUTES**

Motion by Mr. Jann seconded by Mr. Warthling and carried to approve the Minutes of the Governance Committee Meeting held on March 7, 2013.

**IV. - REPORTS****PARIS Filing and Authorities Budget Office Submission of Summary Form, Mission Statement and Performance Measurements Report**

Bob Mendez distributed a draft of the proposed PARIS filing and the Summary Form, Mission Statement and Performance Measurements Report for the Authorities Budget Office.

Motion by Mr. Jann, seconded by Mr. O'Donnell and carried that a recommendation was made to the Board for the approval of the PARIS filing and the Authorities Budget Office Submission of Summary Form, Mission Statement and Performance Measurements Report at the Authority's Board Meeting.

**V. - COMMUNICATIONS AND BILLS****VI. - UNFINISHED BUSINESS****VII. - NEW BUSINESS****VIII. - ADJOURNMENT**

Motion by Mr. Jann, seconded by Mr. O'Donnell and carried that the meeting adjourn.



Matthew J. Baudo  
Secretary to the Authority/Personnel  
Director

SLZ

### Summary Results of Confidential Evaluation of Board Performance

| Criteria                                                                                                                                                                | Agree | Somewhat Agree | Somewhat Disagree | Disagree |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|----------------|-------------------|----------|
|                                                                                                                                                                         | #     | #              | #                 | #        |
| Board members have a shared understanding of the mission and purpose of the Authority.                                                                                  | 2     | 1              |                   |          |
| The policies, practices and decisions of the Board are always consistent with this mission.                                                                             | 2     | 1              |                   |          |
| Board members comprehend their role and fiduciary responsibilities and hold themselves and each other to these principles.                                              | 2     |                | 1                 |          |
| The Board has adopted policies, by-laws, and practices for the effective governance, management and operations of the Authority and reviews these annually.             | 3     |                |                   |          |
| The Board sets clear and measurable performance goals for the Authority that contribute to accomplishing its mission.                                                   | 3     |                |                   |          |
| The decisions made by Board members are arrived at through independent judgment and deliberation, free of political influence or self-interest.                         | 2     |                | 1                 |          |
| Individual Board members communicate effectively with executive staff so as to be well informed on the status of all important issues.                                  | 2     | 1              |                   |          |
| Board members are knowledgeable about the Authority's programs, financial statements, reporting requirements, and other transactions.                                   | 3     |                |                   |          |
| The Board meets to review and approve all documents and reports prior to public release and is confident that the information being presented is accurate and complete. | 3     |                |                   |          |
| The Board knows the statutory obligations of the Authority and if the Authority is in compliance with state law.                                                        | 3     |                |                   |          |
| Board and committee meetings facilitate open, deliberate and thorough discussion, and the active participation of members.                                              | 2     | 1              |                   |          |
| Board members have sufficient opportunity to research, discuss, question and prepare before decisions are made and votes taken.                                         | 2     | 1              |                   |          |
| Individual Board members feel empowered to delay votes, defer agenda items, or table actions if they feel additional information or discussion is required.             | 3     |                |                   |          |
| The Board exercises appropriate oversight of the CEO and other executive staff, including setting performance expectations and reviewing performance annually.          | 3     |                |                   |          |
| The Board has identified the areas of most risk to the Authority and works with management to implement risk mitigation strategies before problems occur.               | 3     |                |                   |          |
| Board members demonstrate leadership and vision and work respectfully with each other.                                                                                  | 2     | 1              |                   |          |

68

Name of Authority: Erie County Water Authority

3/26/13

Date Completed: March 26, 2013

## **69 AUTHORITY MISSION STATEMENT AND PERFORMANCE MEASUREMENTS**

**NAME OF PUBLIC AUTHORITY: ERIE COUNTY WATER AUTHORITY**

### **PUBLIC AUTHORITY'S MISSION STATEMENT:**

**THE ERIE COUNTY WATER AUTHORITY IS AN ORGANIZATION OF DEDICATED PROFESSIONALS WHO STRIVE TO CONTINUOUSLY PROVIDE OUR CUSTOMERS WITH A PLENTIFUL SUPPLY OF SAFE, CLEAN DRINKING WATER AT AN AFFORDABLE RATE.**

**WE ARE UNITED IN ONE GOAL – TO DELIVER A SUPERIOR PRODUCT AND OUTSTANDING SERVICE THAT MERITS EQUAL RECOGNITION FROM OUR CUSTOMERS AND OUR PEERS. WE TAKE PRIDE IN CREATING A WORK ENVIRONMENT THAT ACHIEVES EXCELLENCE THROUGH REWARDING DEDICATION, PROFESSIONALISM AND A PROGRESSIVE VISION**

**DATE ADOPTED: FEBRUARY 24, 2011**

### **LIST OF PERFORMANCE GOALS:**

**The Authority believes its mission imposes a responsibility to provide our customers with a plentiful supply of safe, clean drinking water at an affordable rate, with outstanding service through dedication, professionalism and a progressive vision within a framework of a sound long term financial policy. The elements of that policy are:**

- 1. An unqualified commitment to meet all obligations to the bondholders in the full letter and spirit of the Authority's General Revenue Bond Resolutions and the covenants made therein;**
- 2. An integrated program of inspection, maintenance, repair, rehabilitation and capital improvements to insure the continued integrity of its infrastructure and facilities and the health of its customers;**
- 3. Control of expenditures to the fullest extent consistent with prudent management and responsible administration;**
- 4. Provide the lowest possible rates and outstanding service which at the same time enables the Authority to meet its obligations and responsibilities to provide for adequate financial reserves and capital improvements.**

## **PERFORMANCE MEASUREMENTS**

- 1.(a) Affirmation of credit ratings from bond rating firms**
- 2.(a) The Authority has adopted "Management by Objectives" and each department has established goals and objectives which are reviewed with the Board of Commissioners periodically and annually.**
  - (b) Preparation of a capital budget for the coming year and the next succeeding four years which is reviewed by the Board.**
- 3.(a) Financial statements consisting of a Balance Sheet, Income Statement, and an Investment Report are prepared monthly, usually within fifteen (15) days of the last day of each month.**
  - 3.(b) An independent audit firm retained to annually review and provide a report on the financial statements and expenditures at the end of the fiscal year.**
  - 3.(c) Various regular reports related to review and monitoring of the operating and capital improvement budgets by management, the Finance Committee and the Authority Board to allow for the containment of controllable expenses throughout the year.**
- 4.(a) A series of budget hearings are held with each department head, the Executive Director, the Deputy Director and the Budget Director. A final annual operating and capital budget is reviewed, approved and adopted by the Board.**
  - 4.(b) The Authority regularly participates in an industry wide benchmarking survey prepared by the American Productivity and Quality Center using Qualserve Performance indicators for water and wastewater utilities.**
  - 4.(c) The Authority has commissioned several customer surveys focusing on the customer's perception of the service they receive.**

**Additional Questions:**

1. Have the board members acknowledged that they have read and understood the mission of the public authority?

Yes, Board Members have acknowledged that they have read and understood the mission of the Authority. The Board Members have all signed the Acknowledgement of Fiduciary Duties and Responsibilities.

2. Who has the power to appoint the management of the public authority?

The Board of Commissioners hire the Secretary to the Authority, Executive Director, Deputy Executive Director, Executive Engineer, Comptroller, Attorney and Associate Attorneys.

3. If the Board appoints management, do you have a policy you follow when appointing the management of the public authority?

The Authority follows all applicable policies, rules and regulations of the New York State Civil Service Commission as overseen by the Erie County Department of Personnel.

4. Briefly describe the role of the Board and the role of management in the implementation of the mission.

The Board is the governing body of the Authority and is responsible for periodically reviewing the Authority's mission, vision, and goals and accomplishments. The Board establishes policies to promote a plentiful supply of safe, clean drinking water with outstanding service at an affordable rate through the dedication and professionalism of the Authority's employees. The Board reviews the financial, legal and operational management reports and oversees the Authority's internal controls. Management has the task of implementing policies and procedures to achieve the Authority's goals and report on the status of them to the Board and Board Committees on a periodic basis. The Board oversees the fiscal stability of ECWA through the performance of various functions, including but not limited to, the following: Annual review of the budget and four year financial plans; approval of contracts that exceed \$5,000; approval of proposed collective bargaining agreements; approval of budget modifications in excess of approved thresholds; approval of the annual operating and capital budget and approval of capital borrowings.

5. Has the Board acknowledged that they have read and understood the responses to each of these questions:

Yes, the Board has acknowledged that it has read and understood the responses of each of<sup>72</sup> these questions.



## Erie County Water Authority

350 Ellicott Square Building • 295 Main Street • Buffalo, NY 14203-2494  
716-849-8484 • Fax 716-849-8467

March 25, 2013

### MANAGEMENT'S ASSESSMENT OF THE EFFECTIVENESS OF INTERNAL CONTROL STRUCTURE AND PROCEDURES

The Authority's internal control over operations and financial reporting includes policies and procedures that (a) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect transactions and disposition of assets; (b) provide reasonable assurances that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures are being made only in accordance with authorizations of the Executive Director, Deputy Director and Members of the Authority; and, (c) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of Authority assets that could have a material effect on the Authority's operations, financial statements and reports.

Because of its inherent limitations, internal control over operations and financial reporting may not prevent or detect misstatements. Projections of any evaluation of the effectiveness of internal controls to future periods are subject to the risk that controls may become inadequate due to changes in conditions, or that the degree of compliance with the policies and procedures may deteriorate.

As of December 31, 2012, management conducted an assessment of the effectiveness of the Authority's internal control over operations and financial reporting and has determined that the controls are adequate. The assessment was made through testing, inquiry and observation.

Respectfully Submitted,

  
Robert A. Mendez, Executive Director  
Chief Executive Officer

  
Robert J. Lichtenthal, Jr., Deputy Director  
Chief Financial Officer

3/26/13



Select Fiscal Year

**Governance  
Information**

**(Authority-related)**

## Governance

Information (Board-related)

## Board of Directors

## Staff

### Benefit Information

Subsidiary/Component  
Unit Verification

## Summary Financial Information

**Current Debt**

## Real Property

Acquisition/Disposal

## Personal Property

## Disposal

## Property Documents

# Annual Report

## Instructions

Section 2800 of the Public Authorities Law and Sections 30 and 859 of the General Municipal Law require public authorities to file an Annual Report that includes information on their operations, finances, indebtedness, compensation of senior personnel, property transactions, internal controls and other management activities, policies and governance practices. The Annual Report tab should also be used to submit information required by Sections 2806 (Personnel Schedule) and 2896 (Property Report) as well as any additional information requested by ABO and/or OSC. To enter this information, select from the menu on the left.

The required information can be entered and saved, but the system will not consider the information until the CEO, CFO or another designated official acknowledges that the information contained in this submission is complete and accurate. To submit this information, select and complete the Annual Report Submittal link.

**Cancel**

3/26/13

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- PARIS | Enrollment | Authority Home Page | Search for Authority | Budget Report | Annual Report | Procurement Report | Investment Report | Certified Financial Audit | Governance Information (Authority-related)
- Information
- Authority Related
- Governance Information (Board-related)
- Board of Directors
- Staff
- Benefit Information
- Subsidiary/Component Unit Verification
- Summary Financial Information
- Current Debt
- Real Property
- Acquisition/Disposal
- Personal Property Disposal
- Property Documents

## ENTER GOVERNANCE INFORMATION (AUTHORITY-RELATED)

### Required Field

Current Document List

No items found

| Action | Document Name | Document Type | Date Attached |
|--------|---------------|---------------|---------------|
|--------|---------------|---------------|---------------|

### Operations and Accomplishments

- 1 Has the Authority prepared its annual report on operations and accomplishments for the reporting period as required by Section 2800 of PAL?

Yes ☐ No ☐

If Yes, provide the URL link to the document and attach the document below:

<http://www.ecwa.org/web/publications.jsp>

Document Type: Operations and Accomplishments  
Select Document:

- 2 As required by section 2800(9) of PAL, did the Authority conduct an assessment of the effectiveness of its internal controls?

Yes ☐ No ☐

If Yes, provide the URL link to the document:

<http://www.ecwa.org/web/publications.jsp>

- 3 Has the lead audit partner for the independent audit changed in the last five years in accordance with section 2802(4) of PAL?

Yes ☐ No ☐

- 4 Does the independent auditor provide non-audit services to the Authority?

Yes ☐ No ☐

- 5 Does the Authority have an organization chart?

Yes ☐ No ☐

If Yes, provide the URL link to the document below:

<http://www.ecwa.org/web/publications.jsp>

- 6 Are any Authority staff also employed by another government agency?

Yes ☐ No ☐

If Yes, identify the agency:

City of Lackawanna

Authority Mission Statement

Erle County Water Authority (0321)  
Fiscal Year End Date: 12/31/2012  
Status: Unsubmitted

- 7 Has the Authority posted their mission statement to their website?  
Yes ☒ No ☐  
If Yes, provide the URL link to the document below:  
<http://www.acwa.org>
- 8 Has the Authority's mission statement been revised and adopted during the reporting period?  
Yes ☐ No ☒  
If Yes, attach the new mission statement: [Mission Statement Template](#)

Select Document:

#### Authority Measurement Report

- 9 Attach the Authority's measurement report, as required by Section 2824-a of PAL and provide the URL.  
<http://www.acwa.org/web/publications.jsp>

Select Document:

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3/26/13

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Budget Report

Annual Report

Investment Report

Certified Financial Audit

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Governance Information (Board-related)

Governance Information (Authority-related)

Governance Information (Board-related)

Board of Directors

Staff

Benefit Information

Subsidiary/Component Unit Verification

Summary Financial Information

Current Debt

Real Property Acquisition/Disposal

Personal Property Disposal

Property Documents

?

Erie County Water Authority (0321)

Fiscal Year End Date: 12/31/2012

Status: Unsubmitted

## VIEW GOVERNANCE INFORMATION (BOARD-RELATED)

Governance Information (Board-Related) was created successfully.

\* 1. Has the Board established a Governance Committee in accordance with Section 2824(7) of PAL?

Yes ☐ No ☐

\* 2. Has the Board established an Audit Committee in accordance with Section 2824(4) of PAL?

Yes ☐ No ☐

\* 3. Has the Board established a Finance Committee in accordance with Section 2824(8) of PAL?

Yes ☐ No ☐

\* 4. Provide a URL link where a list of Board Committee minutes can be found (including the name of the committee and the date established):

<http://www.es.wa.gov/Assets>

\* 5. Does the majority of Board meet the independence requirements of Section 2825(2) of PAL?

Yes ☐ No ☐

\* 6. Provide a URL link to the minutes of the Board and committee meetings held during the covered fiscal year:

<http://www.es.wa.gov/Assets/minutes.docx>

\* 7. Has the Board adopted bylaws and made them available to Board members and staff?

Yes ☐ No ☐

If Yes, provide the URL link to the document below:

<http://www.es.wa.gov/Assets/bylaws.docx>

\* 8. Has the Board adopted a code of ethics for Board members and staff?

Yes ☐ No ☐

If Yes, provide the URL link to the document below:

<http://www.es.wa.org/web/publications.php>

\* 9. Does the Board review and monitor the Authority's implementation of financial and management controls?

Yes ☐ No ☐

\* 10. Does the Board execute direct oversight of the CEO and management in accordance with Section 2824(1) of PAL?

Yes ☐ No ☐

\* 11. Has the Board adopted policies for the following in accordance with Section 2824(1) of PAL?

Salary and Compensation

Yes ☐ No ☐

Time and Attendance

Yes ☐ No ☐

Whistleblower Protection

Yes ☐ No ☐

Defense and Indemnification of Board Members

Yes ☐ No ☐

\* 12. Has the Board adopted a policy prohibiting the extension of credit to Board members and staff in accordance with Section 2824(5) of PAL?

Yes ☐ No ☐

\* 13. Are the Authority's Board members, officers, and staff required to submit financial disclosure forms in accordance with Section 2825(3) of PAL?

Yes ☐ No ☐

\* 14. Was a performance evaluation of the Board completed?

DRAFT

3/26/13

79

Yes ☐ No ☐

\* 15. Was compensation paid by the Authority made in accordance with employee or union contracts?

Yes ☐ No ☐

\* 16. Has the Board adopted a conditional/additional compensation policy governing all employees?

Yes ☐ No ☐

If Yes, provide the URL link to the document below:

Modify Delete

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Erie County Water Authority (0321)  
Fiscal Year End Date: 12/31/2012  
Status: Unsubmitted

- PARIS | Enrollment | Authority Home Page | Search for Authority | Annual Report | Board of Directors | Investment Report | Certified Financial Audit

## BOARD OF DIRECTORS LIST

Enter all filled and vacant board member positions. To enter a board member, select the 'New' button. To copy previously entered data into the current reporting period for editing, select the 'Copy Forward' button.

New Copy Forward

Public Authority Board Members  
3 items found, displaying all items

| Action               |                        | Last Name | First Name | Chair | Appointed by | Term Exp. Date |
|----------------------|------------------------|-----------|------------|-------|--------------|----------------|
| <a href="#">View</a> | <a href="#">Modify</a> | Jenn      | Earl       | Yes   | Other        | 04/27/2014     |
| <a href="#">View</a> | <a href="#">Modify</a> | O'Donnell | John       | Yes   | Other        | 04/27/2013     |
| <a href="#">View</a> | <a href="#">Modify</a> | Worthing  | Francis    | Yes   | Other        | 04/27/2015     |

Copy Forward

3/26/13

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PARIS | Enrollment | Authority Home Page | Search for Authority

Budget Report

Annual Report

Procurement Report

Investment Report

Certified Financial Audit

Version 3.1.6

Board of Directors

Governance Information (Authority-related)

Governance Information (Board-related)

Board of Directors Staff

Benefit Information Subsidiary/Component Unit Verification

Summary Financial Information

Current Debt

Real Property

Acquisition/Disposal Personal Property Disposal

Property Documents

VIEW BOARD MEMBER

Is the Board Member's position vacant? Yes No

Member's Last Name: Warbling

Member's First Name: Francis

Middle Initial: G

Term Start Date: 04/20/2010

Term Expiration Date (choose one): 04/20/2013

Service at Pleasure of Appointing Authority Ex-officio

Is Member the Chair of the Board? Yes No

If yes, Chair designated by:

Nominated by:

Appointed by:

Confirmed by Senate? Yes No N/A

\*Complied with training requirement of Section 2824? Yes No

\* Has the board member signed the acknowledgement of fiduciary duty? Yes No

\* Does the board member also hold an elected or appointed State government position? Yes No

\* Does the board member also hold an elected or appointed municipal government position? Yes No

Has the Board member submitted a declaration? Yes No

New

Modify

Cancel

Board of Directors

Governance Information

(Authority-related)

Governance Information (Board-related)

Board of Directors

Staff

Benefit Information

Subsidiary/Component

Unit Verification

Summary Financial

Information

Current Debt

Real Property

Acquisition/Disposal

Personal Property

Disposal

Property Documents

VIEW BOARD MEMBER

Is the Board Member's position vacant?: Yes No

Member's Last Name: Jann

Member's First Name: Earl

Middle Initial: L

Term Start Date: 05/1/2010

Term Expiration Date (choose one): 04/30/2011

Serve at Pleasure of  
Appointing Authority  
Ex-officio

Is the Board Member the Chair of the Board?: Yes No

If yes, Chair designated by:

Nominated by:

Appointed by:

Confirmed by Senate?: Yes No N/A

\*Compiled with training requirement of Section 2824?: Yes No

\* Has the board member signed the acknowledgement of fiduciary duty?: Yes No

\* Does the board member also hold an elected or appointed State government position?: Yes No

\* Does the board member also hold an elected or appointed municipal government position?: Yes No

Has the Board member submitted a declaration?: Yes No

New

Modify

Cancel

3/26/13

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PARIS | Enrollment | Authority Home Page | Search for Authority

Budget Report | Annual Report

Investment Report

Certified Financial Audit

Board of Directors

Governance Information (Authority-related)  
Governance Information (Board-related)

Board of Directors  
Staff

Benefit Information  
Subsidiary/Component Unit Verification  
Summary Financial Information  
Current Debt  
Real Property Acquisition/Disposal  
Personal Property Disposal  
Property Documents

Erie County Water Authority (0321)  
Fiscal Year End Date: 12/31/2012  
Status: Unsubmitted

VIEW BOARD MEMBER

Is the Board Member's position vacant?: Yes No  
Member's Last Name: O'Donnell  
Member's First Name: John  
Middle Initial: F  
Term Start Date: 05/20/2010  
Term Expiration Date (choose one): 04/30/2013  
Has the Board member appointed a designee?: No  
Is the Board Member the Chair of the Board?: Yes No  
If yes, Chair designated by: Nominated by: Appointed by:  
Confirmed by Senate?: Yes No N/A  
\*Complied with training requirement of Section 2824?: Yes No  
\* Has the board member signed the acknowledgement of fiduciary duty?: Yes No  
\* Does the board member also hold an elected or appointed State government position?: Yes No  
\* Does the board member also hold an elected or appointed municipal government position?: Yes No

New Modify Cancel



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- PARIS | Enrollment | Authority Home Page | Search for Authority | Budget Report | Annual Report | Governance Information (Authority-related) | Governance Information (Board-related) | Board of Directors | Staff | Benefit Information | Subsidiary/Component Unit Verification | Summary Financial Information | Current Debt | Real Property Acquisition/Disposal | Personal Property Disposal | Property Documents

Version 3.1.6  
Certified Financial Audit  
Erie County Water Authority(0321)  
Fiscal Year End Date:12/31/2012  
Status:Unsubmitted

## SEARCH STAFF

Enter all staff of the Authority. To enter a staff member, select the 'New' button. To copy previously entered data into the current reporting period for editing, select the 'Copy Forward' button. To indicate that the Authority has no staff, select the 'No Staff' button.

To view a list of all staff, enter the wildcard ("??") in the 'Last Name' or 'First Name' fields, then select 'Submit'. To conduct a partial name search, you must also include the wildcard. For example, to retrieve a list of all staff members whose name contains the letter "s", you would enter "s?" in the 'Last Name' field. Any combination of search criteria can be entered to conduct the search. All search results are sorted by 'Last Name' in ascending order.

Search Criteria

Last Name:  First Name:  Group:

Annualized Salary Range: \$  to \$

Total Compensation Range: \$  to \$

### Search Results

No items found

| Action | Last Name | First Name | Title | Exempt | Group | Annualized Salary | Total Compensation |
|--------|-----------|------------|-------|--------|-------|-------------------|--------------------|
|--------|-----------|------------|-------|--------|-------|-------------------|--------------------|

[Click here for definitions](#)





[illegible]

**Staff Bath Land Workers**

1. Section 1.4

of children, whose parents continue to be exposed and need more advice for each second to be helped. Do not make them feel as if they are not being supported and do not forget that the 20 and under category applies to all 19 years or younger. The 20 and under category applies to all 19 years or younger.

BENEFITS LIST

The tables below display benefits for all Board Members and for staff whose annualized salary is greater than \$100,000. To enter or modify this information, and to answer the question at the bottom of the page, select "Modify."

The intent of this screen is to capture information on:

- Any benefit available to board members.
- Extraneous benefits available to staff earning over \$100,000 in annualized salary by virtue of their position.

An extraordinary benefit should only be reported if it is provided for the exclusive use of a staff member. For example, you should report:

- A car assigned to a staff member for personal use.
- A financial package provided at retirement or the end of a contract that exceeds the normal conversion of unused vacation.
- Some other benefit that is not also available to rank and file staff.

Do not report benefits that are equally available to all staff. For example, you should not report:

- Staff use of a credit card for business travel.
- Access to a fleet vehicle owned by the authority and available to all staff for business use only, or
- The right of all staff to convert unused vacation time at a conversion of employment.

Modify

BOARD MEMBERS

| Name                 | Title              | Compensation Package | Payment for Board/Leave | Use of Credit Card | Personal Loans | Automobile | Transportation | Housing Allowance | Spouse / Dependent Life Insurance | Tuition Allowance | Multi-Year Employment Contract | Name of Those Benefits | Other |
|----------------------|--------------------|----------------------|-------------------------|--------------------|----------------|------------|----------------|-------------------|-----------------------------------|-------------------|--------------------------------|------------------------|-------|
| Jam, Carl L.         | Board of Directors | Select All           | Select All              | Select All         | Select All     | Select All | Select All     | Select All        | Select All                        | Select All        | Select All                     | Select All             |       |
| O'Donnell, John F.   | Board of Directors | Select All           | Select All              | Select All         | Select All     | Select All | Select All     | Select All        | Select All                        | Select All        | Select All                     | Select All             |       |
| Wardling, Francis G. | Board of Directors | Select All           | Select All              | Select All         | Select All     | Select All | Select All     | Select All        | Select All                        | Select All        | Select All                     | Select All             |       |

STAFF

| Name | Title | Compensation Package | Payment for Board/Leave | Use of Credit Card | Personal Loans | Automobile | Transportation | Housing Allowance | Spouse / Dependent Life Insurance | Tuition Allowance | Multi-Year Employment Contract | Name of Those Benefits | Other |
|------|-------|----------------------|-------------------------|--------------------|----------------|------------|----------------|-------------------|-----------------------------------|-------------------|--------------------------------|------------------------|-------|
|------|-------|----------------------|-------------------------|--------------------|----------------|------------|----------------|-------------------|-----------------------------------|-------------------|--------------------------------|------------------------|-------|

[illegible]

23

# 1

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3/26/13

PARIS | Enrollment |

Authority Home Page | Search for Authority |

Budget Report | Annual Report |

Procurement Report |

Investment Report |

Certified Financial Audit |

Version 3.1.6

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Subsidiary Verification

Governance Information (Authority-related)

Governance Information (Board-related)

Board of Directors

Staff

Benefit Information

Subsidiary/Component Unit Verification

Summary Financial Information

Current Debt

Real Property

Acquisition/Disposal

Personal Property

Disposal

Property Documents

SUBSIDIARY/COMPONENT UNIT LIST

Subsidiary/Component Unit Information was updated successfully.

This list should include only those subsidiaries and component units that are active and whose information is included in the PARIS reports certified by this Authority.

\*Is this list accurate and complete?

Yes ☒ No ☐

If an entity needs to be removed from the list, select the 'Delete Subsidiaries/component units' button. If an entity needs to be added to the list, select the 'Add Subsidiaries/Component Units' button. If the name of an entity currently on the list is incorrect, use the 'Requested Changes' column to enter modifications.

\*Are there other subsidiaries or component units not included in the PARIS reports submitted by this Authority and not independently filing reports in PARIS?

Yes ☐ No ☒

Be aware that changes will not be immediately reflected in the list. Requested changes will be reviewed by the Office of the State Comptroller and the Authority Budget Office, and will be reflected in the next reporting period.

Add Subsidiaries/Component Units

Delete Subsidiaries/Component Units

Save

No items found.

Name of Subsidiary/Component Unit

Status

Requested Changes



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PARIS | Enrollment |  
Authority Home Page | Search for Authority |  
Budget Report | Annual Report  
Financial Documents | Select Fiscal Year

Version 3.1.6  
Certified Financial Audit | ?

Ene County Water Authority (0321)  
Fiscal Year End Date: 12/31/2012  
Status: Unsubmitted

## Certified Financial Audit

### Instructions

Section 2802 of the Public Authorities Law requires public authorities to submit a copy of their annual independent audit report, performed by a certified public accounting firm in accordance with generally accepted government auditing standards. To enter this information, select from the menu on the left.

The required information can be entered and saved, but the authority is not considered to be in compliance until the CEO, CFO or another designated official acknowledges that the information contained in this submission is complete and accurate. To submit this information, select and complete the Certified Financial Audit Submittal link.

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3/26/13

PARIS | Enrollment | Authority Home Page | Search for Authority

Budget Report

Annual Report

Procurement Report

Investment Report

Edit My Profile

Log Out

Version 3.1.6

Certified Financial Audit

Summary Financial Information

Governance Information (Authority-related)

Governance Information (Board-related)

Board of Directors

Staff

Benefit Information

Subsidiary/Component Unit Verification

Summary Financial Information

Current Debt

Real Property

Acquisition/Disposal

Personal Property

Disposal

Property Documents

SUMMARY FINANCIAL INFORMATION

SUMMARY STATEMENT OF NET ASSETS

Assets

Current Assets

Cash and cash equivalents

Investments

Receivables, net

Other assets

Total Current Assets

Noncurrent Assets

Restricted cash and investments

Long-term receivables, net

Other assets

Capital Assets

Land and other nondepreciable property

Buildings and equipment

Infrastructure

Accumulated depreciation

Net capital assets

Total Noncurrent Assets

Total Assets

Liabilities

Current Liabilities

Modify Delete

\$22,349,897.00

0.00

4,595,227.00

10,115,694.00

37,060,818.00

34,701,149.00

0.00

549,983.00

7,327,315.00

298,032,205.00

260,573,959.00

217,208,211.00

348,725,268.00

383,976,400.00

421,037,218.00

Erie County Water Authority (0321)

Fiscal Year End Date: 12/31/2012

Status: Unsubmitted

|                                                             |                         |
|-------------------------------------------------------------|-------------------------|
| Accounts payable                                            | 4,810,812.00            |
| Pension contribution payable                                | 0.00                    |
| Other post-employment benefits                              | 0.00                    |
| Accrued liabilities                                         | 3,665,770.00            |
| Deferred revenues                                           | 0.00                    |
| Bonds and notes payable                                     | 8,152,236.00            |
| Other long-term obligations due within one year             | 1,549,557.00            |
| <b>Total Current Liabilities</b>                            | <b>18,178,375.00</b>    |
| <b>Noncurrent Liabilities</b>                               |                         |
| Pension contribution payable                                | 0.00                    |
| Other post-employment benefits                              | 20,491,564.00           |
| Bonds and notes payable                                     | 85,458,169.00           |
| Long term leases                                            | 0.00                    |
| Other long-term obligations                                 | 2,445,417.00            |
| <b>Total Noncurrent Liabilities</b>                         | <b>108,395,150.00</b>   |
| <b>Total Liabilities</b>                                    | <b>126,573,525.00</b>   |
| <b>Net Asset (Deficit)</b>                                  |                         |
| <b>Net Assets</b>                                           |                         |
| Invested in capital assets, net of accumulated depreciation | 255,114,863.00          |
| Restricted                                                  | 19,662,029.00           |
| Unrestricted                                                | 19,686,801.00           |
| <b>Total Net Assets</b>                                     | <b>\$294,463,693.00</b> |

## SUMMARY STATEMENT OF REVENUES, EXPENSES AND CHANGE IN NET ASSETS

|                                 |                      |
|---------------------------------|----------------------|
| <b>Operating Revenues</b>       |                      |
| Charge for services             | \$65,005,874.00      |
| Rental & income                 | 538,936.00           |
| Other operating revenues        | 218,737.00           |
| <b>Total Operating Revenue</b>  | <b>65,763,547.00</b> |
| <b>Operating Expenses</b>       |                      |
| Salaries and wages              | 14,304,741.00        |
| Other employee benefits         | 11,404,127.00        |
| Professional services contracts | 160,016.00           |
| Supplies and materials          | 3,408,393.00         |
| Depreciation & amortization     | 11,872,393.00        |

3/26/13

95

|                                               |                         |
|-----------------------------------------------|-------------------------|
| Other operating expenses                      | 10,896,383.00           |
| <b>Total Operating Expenses</b>               | <b>52,046,053.00</b>    |
| <b>Operating Income (Loss)</b>                | <b>13,717,494.00</b>    |
| <b><u>Nonoperating Revenues</u></b>           |                         |
| Investment earnings                           | 414,187.00              |
| State subsidies/grants                        | 0.00                    |
| Federal subsidies/grants                      | 0.00                    |
| Municipal subsidies/grants                    | 0.00                    |
| Public authority subsidies                    | 0.00                    |
| Other nonoperating revenues                   | 76,541.00               |
| <b>Total Nonoperating Revenue</b>             | <b>490,728.00</b>       |
| <b><u>Nonoperating Expenses</u></b>           |                         |
| Interest and other financing charges          | 3,788,112.00            |
| Subsidies to other public authorities         | 0.00                    |
| Grants and donations                          | 0.00                    |
| Other nonoperating expenses                   | 0.00                    |
| <b>Total Nonoperating Expenses</b>            | <b>3,788,112.00</b>     |
| <b>Income (Loss) Before Contributions</b>     | <b>10,420,110.00</b>    |
| <b>Capital Contributions</b>                  | <b>1,884,811.00</b>     |
| <b>Change in net assets</b>                   | <b>12,304,921.00</b>    |
| <b>Net assets (deficit) beginning of year</b> | <b>285,653,316.00</b>   |
| <b>Other assets changes</b>                   | <b>(3,494,544.00)</b>   |
| <b>Net assets (deficit) at end of year</b>    | <b>\$294,463,693.00</b> |

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Erie County Water Authority (0321)  
Fiscal Year End Date: 12/31/2012  
Status: Unsubmitted

## CURRENT DEBT

\* Required Field

If both questions below are answered "No," select "Save" and exit the Current Debt function.

If Question 1 is "Yes" and Question 2 is "No," select "Save" and then select the "Schedule of Debt" link and complete the schedule of debt function.

If both questions are answered "Yes," select "Save," then select the "New Debt Issuances" link to complete the new debt function, and then select the "Schedule of Debt" link and complete the schedule of debt function.

\* 1. Did the Authority have any outstanding debt, including conduit debt, at any point during the reporting period?

Yes ☐ No ☐

\* 2. If yes, has the Authority issued any new debt during the reporting period?

Yes ☒ No ☐

Save

3/26/13

PARIS | Enrollment | Authority Home Page | Search for Authority | Budget Report | Annual Report | Procurement Report | Investment Report | Certified Financial Audit | Version 3.1.6 | Edit My Profile | Log Out

New Debt Issuances

- Governance Information (Authority-related)
- Governance Information (Board-related)
- Board of Directors
- Staff
- Benefit Information
- Subsidiary/Component Unit Verification
- Summary Financial Information
- Current Debt
- New Debt Issuances
- Schedule of Debt
- Real Property Acquisition/Disposal
- Personal Property Disposal
- Property Documents

NEW DEBT ISSUANCES LIST

Enter each new debt issuance for the reporting period. To enter a new debt issuance, select the 'New' button.

New

New Debt Issuances List

One item found.

| Action                                                             | Type of Debt | Program | Total Amount    | Bond Closing Date | Project Name                 |
|--------------------------------------------------------------------|--------------|---------|-----------------|-------------------|------------------------------|
|                                                                    |              |         |                 |                   |                              |
| <a href="#">View</a> <a href="#">Modify</a> <a href="#">Delete</a> | Revenue      |         | \$12,500,000.00 | 08/08/2012        | Treatment Plant Improvements |

New

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- PARIS | Enrollment | Authority Home Page | Search for Authority | Budget Report | Annual Report | New Debt Issuances
- Governance Information (Authority-related)
- Governance Information (Board-related)
- Board of Directors
- Staff
- Benefit Information
- Subsidiary/Component Unit Verification
- Summary Financial Information
- Current Debt
- New Debt Issuances
- Schedule of Debt
- Real Property Acquisition/Disposal
- Personal Property Disposal
- Property Documents

Version 3.1.6  
Certified Financial Audit

Investment Report

Procurement Report

New Debt Issuances

Erie County Water Authority (0321)  
Fiscal Year End Date: 12/31/2012  
Status: Unsubmitted

VIEW NEW DEBT ISSUANCES

|                      |                              |
|----------------------|------------------------------|
| *Type of Debt:       | Revenue                      |
| Program:             | Treatment Plant Improvements |
| *Project Name:       |                              |
| *Refunding Amount:   | \$0.00                       |
| *New Amount:         | \$12,500,000.00              |
| *Bond Closing Date:  | 06/01/2012                   |
| *Issue Process:      | NEGOTIATED                   |
| *True Interest Cost: |                              |
| *Interest Type:      | Fixed                        |
| *Term (years):       | 10                           |
| *Cost of Issuance:   | \$0.267                      |

New Modify Cancel

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3/26/13

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PARIS | Enrollment |

Authority Home Page | Search for Authority |

Budget Report |

Annual Report |

Procurement Report |

Investment Report |

Certified Financial Audit |

Version 3.1.6

Schedule of Debt

Governance Information (Authority-related)

Governance Information (Board-related)

Board of Directors

Staff

Benefit Information

Subsidiary/Component Unit Verification

Summary Financial Information

Current Debt

New Debt Issuances

Schedule of Debt

Real Property Acquisition/Disposal

Personal Property Disposal

Property Documents

SCHEDULE OF DEBT

Debt was reported successfully.

| Action | Type of Debt (1)                         | Supervisory Authorization (\$) | Outstanding Start of Fiscal Year (\$) | New Debt Issuances (\$) | Debt Retired (\$) | Outstanding End of Fiscal Year (\$) |
|--------|------------------------------------------|--------------------------------|---------------------------------------|-------------------------|-------------------|-------------------------------------|
|        | State Obligation                         |                                |                                       |                         |                   |                                     |
|        | State Guaranteed                         |                                |                                       |                         |                   |                                     |
|        | State Supported                          |                                |                                       |                         |                   |                                     |
|        | State Contingent Obligation              |                                |                                       |                         |                   |                                     |
|        | State Moral Obligation                   |                                |                                       |                         |                   |                                     |
|        | Other State Funded                       |                                |                                       |                         |                   |                                     |
|        | Authority Obligation                     |                                |                                       |                         |                   |                                     |
|        | General Obligation                       |                                |                                       |                         |                   |                                     |
| View   | Revenue                                  | 0.00                           | 85,685,000.00                         | 12,500,000.00           | 6,485,000.00      | 91,700,000.00                       |
| Modify | Other Non-State Funded                   |                                |                                       |                         |                   |                                     |
|        | Conduit                                  |                                |                                       |                         |                   |                                     |
|        | Conduit Debt                             |                                |                                       |                         |                   |                                     |
|        | Conduit Debt - Pilot Increment Financing |                                |                                       |                         |                   |                                     |
|        | Total:                                   | 0.00                           | 85,685,000.00                         | 12,500,000.00           | 6,485,000.00      | 91,700,000.00                       |

(1) Do not report First Instance Advances/Appropriated Loans here.

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New

Refresh

PARIS | Enrollment |

Authority Home Page | Search for Authority |

Budget Report

Annual Report

Investment Report

Certified Financial Audit

Version 3.1.6

Real Property Acquisition/Disposal

Governance Information (Authority-related)

Governance Information (Board-related)

Board of Directors

Staff

Benefit Information

Subsidiary/Component Unit Verification

Summary Financial Information

Current Debt

Real Property Acquisition/Disposal

Personal Property Disposal

Property Documents

?

Erne County Water Authority (0321)

Fiscal Year End Date: 12/31/2012

Status: Unsubmitted

## REAL PROPERTY ACQUISITION/DISPOSAL LIST

In accordance with the Public Authorities Law, please provide information on any real property of the authority having an estimated fair market value in excess of \$15,000 that the authority either acquired or disposed of during the reporting period.

New

Bulk Load

No Transactions

### Real Property Acquisition/Disposal List

No items found.

| Action | Transaction Date | Transaction Type | Purchase/Sale Price | Property Address | City | Description |
|--------|------------------|------------------|---------------------|------------------|------|-------------|
|--------|------------------|------------------|---------------------|------------------|------|-------------|

New

Bulk Load

No Transactions

3/26/13

Edit My Profile

101

PARIS | Enrollment

Authority Home Page | Search for Authority

Budget Report

Annual Report

Investment Report

Certified Financial Audit

Version 3.1.6

Personal Property Disposal

Governance Information (Authority-related)

Governance Information (Board-related)

Board of Directors

Staff

Benefit Information

Subsidiary/Component Unit Verification

Summary Financial Information

Current Debt

Real Property

Acquisition/Disposal

Personal Property Disposal

Property Documents

?

Erie County Water Authority (0321)

Fiscal Year End Date: 12/31/2012

Status: Unsubmitted

PERSONAL PROPERTY DISPOSAL LIST

In accordance with the Public Authorities Law, please provide information on any personal property of the authority having an estimated fair market value in excess of \$5,000 that the authority disposed of during the reporting period.

New Bulk Load No Disposals

Personal Property Disposal List

41 items found, displaying 1 to 20

[First/Prev] 1, 2, 3 [Next/Last]

| Action                                                             | Transaction Date | Sale Price  | Property Description                       |
|--------------------------------------------------------------------|------------------|-------------|--------------------------------------------|
| <a href="#">View</a> <a href="#">Modify</a> <a href="#">Delete</a> | 08/20/2012       | \$16,150.00 | 2010 Ford F150 XLT 4WD Ext Cab Pickup      |
| <a href="#">View</a> <a href="#">Modify</a> <a href="#">Delete</a> | 08/20/2012       | \$12,250.00 | 2007 Ford F150 XLT 4WD Ext Cab Pickup      |
| <a href="#">View</a> <a href="#">Modify</a> <a href="#">Delete</a> | 08/20/2012       | \$15,861.00 | 2009 Ford F150 XLT Pickup                  |
| <a href="#">View</a> <a href="#">Modify</a> <a href="#">Delete</a> | 08/20/2012       | \$10,150.00 | 2010 Ford E150 Cargo Van                   |
| <a href="#">View</a> <a href="#">Modify</a> <a href="#">Delete</a> | 08/20/2012       | \$8,050.00  | 2005 Ford Freestar                         |
| <a href="#">View</a> <a href="#">Modify</a> <a href="#">Delete</a> | 08/20/2012       | \$6,101.00  | 1999 International 4700 Service Truck      |
| <a href="#">View</a> <a href="#">Modify</a> <a href="#">Delete</a> | 08/20/2012       | \$14,871.00 | 2009 Ford F150 XLT 4WD Supercab Pickup     |
| <a href="#">View</a> <a href="#">Modify</a> <a href="#">Delete</a> | 08/20/2012       | \$11,885.00 | 2010 Ford F150 XLT 4WD Supercab Pickup     |
| <a href="#">View</a> <a href="#">Modify</a> <a href="#">Delete</a> | 08/20/2012       | \$10,800.00 | 2010 Ford E150 Cargo Van                   |
| <a href="#">View</a> <a href="#">Modify</a> <a href="#">Delete</a> | 08/20/2012       | \$8,550.00  | 2008 Ford E250 Cargo Van                   |
| <a href="#">View</a> <a href="#">Modify</a> <a href="#">Delete</a> | 08/20/2012       | \$8,138.00  | 2009 Ford Escape XLS                       |
| <a href="#">View</a> <a href="#">Modify</a> <a href="#">Delete</a> | 08/20/2012       | \$6,069.00  | 2008 Ford F350 XL Supercab Pickup          |
| <a href="#">View</a> <a href="#">Modify</a> <a href="#">Delete</a> | 09/04/2012       | \$21,001.00 | 2004 Onan 150 KW trailer-mounted generator |
| <a href="#">View</a> <a href="#">Modify</a> <a href="#">Delete</a> | 09/04/2012       | \$16,250.00 | 2009 Ford F150 XLT 4WD Supercab Pickup     |
| <a href="#">View</a> <a href="#">Modify</a> <a href="#">Delete</a> | 09/04/2012       | \$16,000.00 | 2008 Ford F250 4WD Supercab Pickup         |
| <a href="#">View</a> <a href="#">Modify</a> <a href="#">Delete</a> | 09/04/2012       | \$14,000.00 | 2008 Ford F150 XLT 4WD Supercab Pickup     |
| <a href="#">View</a> <a href="#">Modify</a> <a href="#">Delete</a> | 09/04/2012       | \$13,100.00 | 2008 Ford F250 4WD Supercab Pickup         |

|                      |                        |                        |            |             |                           |
|----------------------|------------------------|------------------------|------------|-------------|---------------------------|
| <a href="#">View</a> | <a href="#">Modify</a> | <a href="#">Delete</a> | 09/04/2012 | \$13 000 00 | 2010 Ford E150 Cargo Van  |
| <a href="#">View</a> | <a href="#">Modify</a> | <a href="#">Delete</a> | 09/04/2012 | \$10 000 00 | 2008 Ford E150 Club Wagon |
| <a href="#">View</a> | <a href="#">Modify</a> | <a href="#">Delete</a> | 09/11/2012 | \$12 507 00 | 2008 Ford F150 XLT Pickup |

New

Bulk Load

No Disposals

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3/26/13

Personal Property Disposed Bulk Lead Worksheet

Worksheet: 3/26/13

Worksheet: 3/26/13

Worksheet: 3/26/13

Worksheet: 3/26/13

Worksheet: 3/26/13

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Worksheet: 3/26/13



## VIEW PROPERTY DOCUMENTS

Property Documents were updated successfully.

1. In accordance with Section 2896(3) of PAL, the authority is required to prepare a report at least annually of all real property of the authority. Has this report been prepared?

Yes ☐ No ☐

If Yes, provide the URL link to the document below:

<http://www.water.ny.gov/publications>

2. Has the authority prepared policies, procedures, or guidelines regarding the use, awarding, monitoring, and reporting of contracts for the acquisition and disposal of property?

Yes ☐ No ☐

If Yes, provide the URL link to the document below:

<http://www.water.ny.gov/publications>

3. In accordance with Section 2896(3) of PAL, the authority named a contracting officer who shall be responsible for the authority's compliance with and enforcement of such guidelines?

Yes ☐ No ☐

Modify

3/26/13

Edit My Profile

Log Out 105

PARIS | Enrollment | Search for Authority | Authority Home Page

Budget Report

Annual Report

Investment Report

Certified Financial Audit

Version 3.1.6

Procurement Transactions  
Procurement Information

Select Fiscal Year

Erie County Water Authority (0321)  
Fiscal Year End Date: 12/31/2012  
Status: Unsubmitted

## Procurement Report Instructions

Sections 2879 and 2824(e) of the Public Authorities Law require public authorities to adopt and annually review and approve comprehensive procurement guidelines and reports. To enter this information, select from the menu on the left the link for Procurement Report. The required information can be entered and saved, but the authority is not considered to be in compliance until the CEO, CFO or another designated official acknowledges that the information contained in this submission is complete and accurate. To submit this information, select and complete the Procurement Report Submittal link.

Cancel



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PARIS | Enrollment | Authority Home Page | Search for Authority | Budget Report | Annual Report | Procurement Report | Investment Report | Certified Financial Audit | Version 3.1.6

Procurement Transactions

Procurement Information

Erie County Water Authority (0321)  
Fiscal Year End Date: 12/31/2012  
Status: Unsubmitted

## SEARCH PROCUREMENT TRANSACTIONS

Enter all procurement transactions open during the reporting period with an actual or estimated value of \$5,000 or more. To enter a procurement transaction, select the 'New' button. To copy previously entered data into the current reporting period for editing, select the 'Copy Forward' button. To indicate that the authority has no open procurement transactions, select the 'No Transactions' button.

To view a list of all procurement transactions, enter the wildcard (\*) in the 'Vendor Name' field, then select 'Submit'. To conduct a partial name search, you must also include the wildcard. For example, to retrieve a list of all vendors whose name contains the letter 's', you would enter 's\*' in the 'Vendor Name' field. Any combination of search criteria can be entered to conduct the search. Search results will be sorted by 'Vendor Name' in ascending order.

Only report "Non Contract Procurement/Purchase Order" and "Purchase Order" transactions if all purchases made from a single vendor total \$5,000 or more during the reporting period. These purchases should be reported as a single transaction for the total amount, not as individual transactions.

Vendor Name:

Amount Minimum:

Amount Maximum: \$

Award Date From:

Award Date To:

Submit

New

Reset

Bulk Load

Copy Forward

No Transactions

### Search Results

No items found.

| Action | Vendor Name | Amount | Award Date |
|--------|-------------|--------|------------|
|--------|-------------|--------|------------|

Submit

New

Reset

Bulk Load

Copy Forward

No Transactions

3/26/13

Precondition Transactions

Precondition Transactions are transactions that are entered into by a company or its subsidiaries, or by a company or its subsidiaries and a third party, that are necessary for the company or its subsidiaries to conduct its business. These transactions are typically entered into at the time of the company's initial public offering or at the time of a significant corporate transaction. The following table provides a summary of the precondition transactions entered into by the company or its subsidiaries during the period from January 1, 2012, to December 31, 2012.

| Transaction             | Counterparty | Amount      | Term      | Interest | Other |
|-------------------------|--------------|-------------|-----------|----------|-------|
| 1. Loan from ABC Bank   | ABC Bank     | \$1,000,000 | 12 months | 5.00%    |       |
| 2. Loan from DEF Corp   | DEF Corp     | \$500,000   | 6 months  | 4.50%    |       |
| 3. Loan from GHI LLC    | GHI LLC      | \$250,000   | 3 months  | 4.00%    |       |
| 4. Loan from JKL Corp   | JKL Corp     | \$150,000   | 9 months  | 4.75%    |       |
| 5. Loan from MNO Bank   | MNO Bank     | \$750,000   | 18 months | 5.50%    |       |
| 6. Loan from PQR Corp   | PQR Corp     | \$300,000   | 12 months | 5.25%    |       |
| 7. Loan from STU LLC    | STU LLC      | \$100,000   | 6 months  | 4.25%    |       |
| 8. Loan from VWX Corp   | VWX Corp     | \$200,000   | 9 months  | 4.60%    |       |
| 9. Loan from YZA Bank   | YZA Bank     | \$400,000   | 15 months | 5.10%    |       |
| 10. Loan from ABC Bank  | ABC Bank     | \$1,000,000 | 12 months | 5.00%    |       |
| 11. Loan from DEF Corp  | DEF Corp     | \$500,000   | 6 months  | 4.50%    |       |
| 12. Loan from GHI LLC   | GHI LLC      | \$250,000   | 3 months  | 4.00%    |       |
| 13. Loan from JKL Corp  | JKL Corp     | \$150,000   | 9 months  | 4.75%    |       |
| 14. Loan from MNO Bank  | MNO Bank     | \$750,000   | 18 months | 5.50%    |       |
| 15. Loan from PQR Corp  | PQR Corp     | \$300,000   | 12 months | 5.25%    |       |
| 16. Loan from STU LLC   | STU LLC      | \$100,000   | 6 months  | 4.25%    |       |
| 17. Loan from VWX Corp  | VWX Corp     | \$200,000   | 9 months  | 4.60%    |       |
| 18. Loan from YZA Bank  | YZA Bank     | \$400,000   | 15 months | 5.10%    |       |
| 19. Loan from ABC Bank  | ABC Bank     | \$1,000,000 | 12 months | 5.00%    |       |
| 20. Loan from DEF Corp  | DEF Corp     | \$500,000   | 6 months  | 4.50%    |       |
| 21. Loan from GHI LLC   | GHI LLC      | \$250,000   | 3 months  | 4.00%    |       |
| 22. Loan from JKL Corp  | JKL Corp     | \$150,000   | 9 months  | 4.75%    |       |
| 23. Loan from MNO Bank  | MNO Bank     | \$750,000   | 18 months | 5.50%    |       |
| 24. Loan from PQR Corp  | PQR Corp     | \$300,000   | 12 months | 5.25%    |       |
| 25. Loan from STU LLC   | STU LLC      | \$100,000   | 6 months  | 4.25%    |       |
| 26. Loan from VWX Corp  | VWX Corp     | \$200,000   | 9 months  | 4.60%    |       |
| 27. Loan from YZA Bank  | YZA Bank     | \$400,000   | 15 months | 5.10%    |       |
| 28. Loan from ABC Bank  | ABC Bank     | \$1,000,000 | 12 months | 5.00%    |       |
| 29. Loan from DEF Corp  | DEF Corp     | \$500,000   | 6 months  | 4.50%    |       |
| 30. Loan from GHI LLC   | GHI LLC      | \$250,000   | 3 months  | 4.00%    |       |
| 31. Loan from JKL Corp  | JKL Corp     | \$150,000   | 9 months  | 4.75%    |       |
| 32. Loan from MNO Bank  | MNO Bank     | \$750,000   | 18 months | 5.50%    |       |
| 33. Loan from PQR Corp  | PQR Corp     | \$300,000   | 12 months | 5.25%    |       |
| 34. Loan from STU LLC   | STU LLC      | \$100,000   | 6 months  | 4.25%    |       |
| 35. Loan from VWX Corp  | VWX Corp     | \$200,000   | 9 months  | 4.60%    |       |
| 36. Loan from YZA Bank  | YZA Bank     | \$400,000   | 15 months | 5.10%    |       |
| 37. Loan from ABC Bank  | ABC Bank     | \$1,000,000 | 12 months | 5.00%    |       |
| 38. Loan from DEF Corp  | DEF Corp     | \$500,000   | 6 months  | 4.50%    |       |
| 39. Loan from GHI LLC   | GHI LLC      | \$250,000   | 3 months  | 4.00%    |       |
| 40. Loan from JKL Corp  | JKL Corp     | \$150,000   | 9 months  | 4.75%    |       |
| 41. Loan from MNO Bank  | MNO Bank     | \$750,000   | 18 months | 5.50%    |       |
| 42. Loan from PQR Corp  | PQR Corp     | \$300,000   | 12 months | 5.25%    |       |
| 43. Loan from STU LLC   | STU LLC      | \$100,000   | 6 months  | 4.25%    |       |
| 44. Loan from VWX Corp  | VWX Corp     | \$200,000   | 9 months  | 4.60%    |       |
| 45. Loan from YZA Bank  | YZA Bank     | \$400,000   | 15 months | 5.10%    |       |
| 46. Loan from ABC Bank  | ABC Bank     | \$1,000,000 | 12 months | 5.00%    |       |
| 47. Loan from DEF Corp  | DEF Corp     | \$500,000   | 6 months  | 4.50%    |       |
| 48. Loan from GHI LLC   | GHI LLC      | \$250,000   | 3 months  | 4.00%    |       |
| 49. Loan from JKL Corp  | JKL Corp     | \$150,000   | 9 months  | 4.75%    |       |
| 50. Loan from MNO Bank  | MNO Bank     | \$750,000   | 18 months | 5.50%    |       |
| 51. Loan from PQR Corp  | PQR Corp     | \$300,000   | 12 months | 5.25%    |       |
| 52. Loan from STU LLC   | STU LLC      | \$100,000   | 6 months  | 4.25%    |       |
| 53. Loan from VWX Corp  | VWX Corp     | \$200,000   | 9 months  | 4.60%    |       |
| 54. Loan from YZA Bank  | YZA Bank     | \$400,000   | 15 months | 5.10%    |       |
| 55. Loan from ABC Bank  | ABC Bank     | \$1,000,000 | 12 months | 5.00%    |       |
| 56. Loan from DEF Corp  | DEF Corp     | \$500,000   | 6 months  | 4.50%    |       |
| 57. Loan from GHI LLC   | GHI LLC      | \$250,000   | 3 months  | 4.00%    |       |
| 58. Loan from JKL Corp  | JKL Corp     | \$150,000   | 9 months  | 4.75%    |       |
| 59. Loan from MNO Bank  | MNO Bank     | \$750,000   | 18 months | 5.50%    |       |
| 60. Loan from PQR Corp  | PQR Corp     | \$300,000   | 12 months | 5.25%    |       |
| 61. Loan from STU LLC   | STU LLC      | \$100,000   | 6 months  | 4.25%    |       |
| 62. Loan from VWX Corp  | VWX Corp     | \$200,000   | 9 months  | 4.60%    |       |
| 63. Loan from YZA Bank  | YZA Bank     | \$400,000   | 15 months | 5.10%    |       |
| 64. Loan from ABC Bank  | ABC Bank     | \$1,000,000 | 12 months | 5.00%    |       |
| 65. Loan from DEF Corp  | DEF Corp     | \$500,000   | 6 months  | 4.50%    |       |
| 66. Loan from GHI LLC   | GHI LLC      | \$250,000   | 3 months  | 4.00%    |       |
| 67. Loan from JKL Corp  | JKL Corp     | \$150,000   | 9 months  | 4.75%    |       |
| 68. Loan from MNO Bank  | MNO Bank     | \$750,000   | 18 months | 5.50%    |       |
| 69. Loan from PQR Corp  | PQR Corp     | \$300,000   | 12 months | 5.25%    |       |
| 70. Loan from STU LLC   | STU LLC      | \$100,000   | 6 months  | 4.25%    |       |
| 71. Loan from VWX Corp  | VWX Corp     | \$200,000   | 9 months  | 4.60%    |       |
| 72. Loan from YZA Bank  | YZA Bank     | \$400,000   | 15 months | 5.10%    |       |
| 73. Loan from ABC Bank  | ABC Bank     | \$1,000,000 | 12 months | 5.00%    |       |
| 74. Loan from DEF Corp  | DEF Corp     | \$500,000   | 6 months  | 4.50%    |       |
| 75. Loan from GHI LLC   | GHI LLC      | \$250,000   | 3 months  | 4.00%    |       |
| 76. Loan from JKL Corp  | JKL Corp     | \$150,000   | 9 months  | 4.75%    |       |
| 77. Loan from MNO Bank  | MNO Bank     | \$750,000   | 18 months | 5.50%    |       |
| 78. Loan from PQR Corp  | PQR Corp     | \$300,000   | 12 months | 5.25%    |       |
| 79. Loan from STU LLC   | STU LLC      | \$100,000   | 6 months  | 4.25%    |       |
| 80. Loan from VWX Corp  | VWX Corp     | \$200,000   | 9 months  | 4.60%    |       |
| 81. Loan from YZA Bank  | YZA Bank     | \$400,000   | 15 months | 5.10%    |       |
| 82. Loan from ABC Bank  | ABC Bank     | \$1,000,000 | 12 months | 5.00%    |       |
| 83. Loan from DEF Corp  | DEF Corp     | \$500,000   | 6 months  | 4.50%    |       |
| 84. Loan from GHI LLC   | GHI LLC      | \$250,000   | 3 months  | 4.00%    |       |
| 85. Loan from JKL Corp  | JKL Corp     | \$150,000   | 9 months  | 4.75%    |       |
| 86. Loan from MNO Bank  | MNO Bank     | \$750,000   | 18 months | 5.50%    |       |
| 87. Loan from PQR Corp  | PQR Corp     | \$300,000   | 12 months | 5.25%    |       |
| 88. Loan from STU LLC   | STU LLC      | \$100,000   | 6 months  | 4.25%    |       |
| 89. Loan from VWX Corp  | VWX Corp     | \$200,000   | 9 months  | 4.60%    |       |
| 90. Loan from YZA Bank  | YZA Bank     | \$400,000   | 15 months | 5.10%    |       |
| 91. Loan from ABC Bank  | ABC Bank     | \$1,000,000 | 12 months | 5.00%    |       |
| 92. Loan from DEF Corp  | DEF Corp     | \$500,000   | 6 months  | 4.50%    |       |
| 93. Loan from GHI LLC   | GHI LLC      | \$250,000   | 3 months  | 4.00%    |       |
| 94. Loan from JKL Corp  | JKL Corp     | \$150,000   | 9 months  | 4.75%    |       |
| 95. Loan from MNO Bank  | MNO Bank     | \$750,000   | 18 months | 5.50%    |       |
| 96. Loan from PQR Corp  | PQR Corp     | \$300,000   | 12 months | 5.25%    |       |
| 97. Loan from STU LLC   | STU LLC      | \$100,000   | 6 months  | 4.25%    |       |
| 98. Loan from VWX Corp  | VWX Corp     | \$200,000   | 9 months  | 4.60%    |       |
| 99. Loan from YZA Bank  | YZA Bank     | \$400,000   | 15 months | 5.10%    |       |
| 100. Loan from ABC Bank | ABC Bank     | \$1,000,000 | 12 months | 5.00%    |       |

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| <p><b>2000</b></p> <p><b>2001</b></p> <p><b>2002</b></p> <p><b>2003</b></p> <p><b>2004</b></p> <p><b>2005</b></p> <p><b>2006</b></p> <p><b>2007</b></p> <p><b>2008</b></p> <p><b>2009</b></p> <p><b>2010</b></p> <p><b>2011</b></p> <p><b>2012</b></p> <p><b>2013</b></p> <p><b>2014</b></p> <p><b>2015</b></p> <p><b>2016</b></p> <p><b>2017</b></p> <p><b>2018</b></p> <p><b>2019</b></p> <p><b>2020</b></p> <p><b>2021</b></p> <p><b>2022</b></p> <p><b>2023</b></p> <p><b>2024</b></p> <p><b>2025</b></p> <p><b>2026</b></p> <p><b>2027</b></p> <p><b>2028</b></p> <p><b>2029</b></p> <p><b>2030</b></p> <p><b>2031</b></p> <p><b>2032</b></p> <p><b>2033</b></p> <p><b>2034</b></p> <p><b>2035</b></p> <p><b>2036</b></p> <p><b>2037</b></p> <p><b>2038</b></p> <p><b>2039</b></p> <p><b>2040</b></p> <p><b>2041</b></p> <p><b>2042</b></p> <p><b>2043</b></p> <p><b>2044</b></p> <p><b>2045</b></p> <p><b>2046</b></p> <p><b>2047</b></p> <p><b>2048</b></p> <p><b>2049</b></p> <p><b>2050</b></p> <p><b>2051</b></p> <p><b>2052</b></p> <p><b>2053</b></p> <p><b>2054</b></p> <p><b>2055</b></p> <p><b>2056</b></p> <p><b>2057</b></p> <p><b>2058</b></p> <p><b>2059</b></p> <p><b>2060</b></p> <p><b>2061</b></p> <p><b>2062</b></p> <p><b>2063</b></p> <p><b>2064</b></p> <p><b>2065</b></p> <p><b>2066</b></p> <p><b>2067</b></p> <p><b>2068</b></p> <p><b>2069</b></p> <p><b>2070</b></p> <p><b>2071</b></p> <p><b>2072</b></p> <p><b>2073</b></p> <p><b>2074</b></p> <p><b>2075</b></p> <p><b>2076</b></p> <p><b>2077</b></p> <p><b>2078</b></p> <p><b>2079</b></p> <p><b>2080</b></p> <p><b>2081</b></p> <p><b>2082</b></p> <p><b>2083</b></p> <p><b>2084</b></p> <p><b>2085</b></p> <p><b>2086</b></p> <p><b>2087</b></p> <p><b>2088</b></p> <p><b>2089</b></p> <p><b>2090</b></p> <p><b>2091</b></p> <p><b>2092</b></p> <p><b>2093</b></p> <p><b>2094</b></p> <p><b>2095</b></p> <p><b>2096</b></p> <p><b>2097</b></p> <p><b>2098</b></p> <p><b>2099</b></p> <p><b>2100</b></p> <p><b>2101</b></p> <p><b>2102</b></p> <p><b>2103</b></p> <p><b>2104</b></p> <p><b>2105</b></p> <p><b>2106</b></p> <p><b>2107</b></p> <p><b>2108</b></p> <p><b>2109</b></p> <p><b>2110</b></p> <p><b>2111</b></p> <p><b>2112</b></p> <p><b>2113</b></p> <p><b>2114</b></p> <p><b>2115</b></p> <p><b>2116</b></p> <p><b>2117</b></p> <p><b>2118</b></p> <p><b>2119</b></p> <p><b>2120</b></p> <p><b>2121</b></p> <p><b>2122</b></p> <p><b>2123</b></p> <p><b>2124</b></p> <p><b>2125</b></p> <p><b>2126</b></p> <p><b>2127</b></p> <p><b>2128</b></p> <p><b>2129</b></p> <p><b>2130</b></p> <p><b>2131</b></p> <p><b>2132</b></p> <p><b>2133</b></p> <p><b>2134</b></p> <p><b>2135</b></p> <p><b>2136</b></p> <p><b>2137</b></p> <p><b>2138</b></p> <p><b>2139</b></p> <p><b>2140</b></p> <p><b>2141</b></p> <p><b>2142</b></p> <p><b>2143</b></p> <p><b>2144</b></p> <p><b>2145</b></p> <p><b>2146</b></p> <p><b>2147</b></p> <p><b>2148</b></p> <p><b>2149</b></p> <p><b>2150</b></p> <p><b>2151</b></p> <p><b>2152</b></p> <p><b>2153</b></p> <p><b>2154</b></p> <p><b>2155</b></p> <p><b>2156</b></p> <p><b>2157</b></p> <p><b>2158</b></p> <p><b>2159</b></p> <p><b>2160</b></p> <p><b>2161</b></p> <p><b>2162</b></p> <p><b>2163</b></p> <p><b>2164</b></p> <p><b>2165</b></p> <p><b>2166</b></p> <p><b>2167</b></p> <p><b>2168</b></p> <p><b>2169</b></p> <p><b>2170</b></p> <p><b>2171</b></p> <p><b>2172</b></p> <p><b>2173</b></p> <p><b>2174</b></p> <p><b>2175</b></p> <p><b>2176</b></p> <p><b>2177</b></p> <p><b>2178</b></p> <p><b>2179</b></p> <p><b>2180</b></p> <p><b>2181</b></p> <p><b>2182</b></p> <p><b>2183</b></p> <p><b>2184</b></p> <p><b>2185</b></p> <p><b>2186</b></p> <p><b>2187</b></p> <p><b>2188</b></p> <p><b>2189</b></p> <p><b>2190</b></p> <p><b>2191</b></p> <p><b>2192</b></p> <p><b>2193</b></p> <p><b>2194</b></p> <p><b>2195</b></p> <p><b>2196</b></p> <p><b>2197</b></p> <p><b>2198</b></p> <p><b>2199</b></p> <p><b>2200</b></p> <p><b>2201</b></p> <p><b>2202</b></p> <p><b>2203</b></p> <p><b>2204</b></p> <p><b>2205</b></p> <p><b>2206</b></p> <p><b>2207</b></p> <p><b>2208</b></p> <p><b>2209</b></p> <p><b>2210</b></p> <p><b>2211</b></p> <p><b>2212</b></p> <p><b>2213</b></p> <p><b>2214</b></p> <p><b>2215</b></p> <p><b>2216</b></p> <p><b>2217</b></p> <p><b>2218</b></p> <p><b>2219</b></p> <p><b>2220</b></p> <p><b>2221</b></p> <p><b>2222</b></p> <p><b>2223</b></p> <p><b>2224</b></p> <p><b>2225</b></p> <p><b>2226</b></p> <p><b>2227</b></p> <p><b>2228</b></p> <p><b>2229</b></p> <p><b>2230</b></p> <p><b>2231</b></p> <p><b>2232</b></p> <p><b>2233</b></p> <p><b>2234</b></p> <p><b>2235</b></p> <p><b>2236</b></p> <p><b>2237</b></p> <p><b>2238</b></p> <p><b>2239</b></p> <p><b>2240</b></p> <p><b>2241</b></p> <p><b>2242</b></p> <p><b>2243</b></p> <p><b>2244</b></p> <p><b>2245</b></p> <p><b>2246</b></p> <p><b>2247</b></p> <p><b>2248</b></p> <p><b>2249</b></p> <p><b>2250</b></p> <p><b>2251</b></p> <p><b>2252</b></p> <p><b>2253</b></p> <p><b>2254</b></p> <p><b>2255</b></p> <p><b>2256</b></p> <p><b>2257</b></p> <p><b>2258</b></p> <p><b>2259</b></p> <p><b>2260</b></p> <p><b>2261</b></p> <p><b>2262</b></p> <p><b>2263</b></p> <p><b>2264</b></p> <p><b>2265</b></p> <p><b>2266</b></p> <p><b>2267</b></p> <p><b>2268</b></p> <p><b>2269</b></p> <p><b>2270</b></p> <p><b>2271</b></p> <p><b>2272</b></p> <p><b>2273</b></p> <p><b>2274</b></p> <p><b>2275</b></p> <p><b>2276</b></p> <p><b>2277</b></p> <p><b>2278</b></p> <p><b>2279</b></p> <p><b>2280</b></p> <p><b>2281</b></p> <p><b>2282</b></p> <p><b>2283</b></p> <p><b>2284</b></p> <p><b>2285</b></p> <p><b>2286</b></p> <p><b>2287</b></p> <p><b>2288</b></p> <p><b>2289</b></p> <p><b>2290</b></p> <p><b>2291</b></p> |
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| Year | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 | 2037 | 2038 | 2039 | 2040 | 2041 | 2042 | 2043 | 2044 | 2045 | 2046 | 2047 | 2048 | 2049 | 2050 | 2051 | 2052 | 2053 | 2054 | 2055 | 2056 | 2057 | 2058 | 2059 | 2060 | 2061 | 2062 | 2063 | 2064 | 2065 | 2066 | 2067 | 2068 | 2069 | 2070 | 2071 | 2072 | 2073 | 2074 | 2075 | 2076 | 2077 | 2078 | 2079 | 2080 | 2081 | 2082 | 2083 | 2084 | 2085 | 2086 | 2087 | 2088 | 2089 | 2090 | 2091 | 2092 | 2093 | 2094 | 2095 | 2096 | 2097 | 2098 | 2099 | 2100 |
|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|
| 1990 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 | 2037 | 2038 | 2039 | 2040 | 2041 | 2042 | 2043 | 2044 | 2045 | 2046 | 2047 | 2048 | 2049 | 2050 | 2051 | 2052 | 2053 | 2054 | 2055 | 2056 | 2057 | 2058 | 2059 | 2060 | 2061 | 2062 | 2063 | 2064 | 2065 | 2066 | 2067 | 2068 | 2069 | 2070 | 2071 | 2072 | 2073 | 2074 | 2075 | 2076 | 2077 | 2078 | 2079 | 2080 | 2081 | 2082 | 2083 | 2084 | 2085 | 2086 | 2087 | 2088 | 2089 | 2090 | 2091 | 2092 | 2093 | 2094 | 2095 | 2096 | 2097 | 2098 | 2099 | 2100 |

## 3

LEVER

## VIEW PROCUREMENT INFORMATION

**Procurement Information was created successfully.**

**Current Document List**  
No items found.

| Action | Document Name | Document Type | Date Attached |
|--------|---------------|---------------|---------------|
|        |               |               |               |

## Procurement Guidelines

**1.1. Does the Authority have procurement guidelines?**

**Yes** ☒ **No** ☐

2. Are the procurement guidelines reviewed annually, and approved by the Board?

**Yes** • **No**

3. Does the Authority allow for exceptions to the procurement guidelines?

**Yes** ☒ **No** ☐

**\* 4. Does the Authority assign credit cards to employees for travel and/or business purchases?**

Yes ☒ No ☐

**\* 5. Does the Authority require prospective bidders to sign a non-collusion agreement?**

**Yes** ☒ **No** ☐

\* 6. Does the Authority incorporate a summary of its procurement policies and prohibitions in its solicitation of proposals, bid documents, or specifications for procurement contracts?

Yes ☒ No ☐

3/26/13

111  
\* 7. Did the Authority designate a person or persons to serve as the authorized contact on a specific procurement, in accordance with Section 139-j(2)(a) of the State Finance Law, "The Procurement Lobbying Act"?

Yes ☐ No ☐

#### Impermissible Contacts

\* 8. Did the Authority determine that a vendor had impermissible contact during a procurement or attempted to influence the procurement during the reporting period, in accordance with Section 139-j(10) of the State Finance Law?

Yes ☐ No ☐

If Yes, was a record made of this impermissible contact?

Yes ☐ No ☐

\* 9. Does the Authority have a process to review and investigate allegations of impermissible contact during a procurement, and to impose sanctions in instances where violations have occurred, in accordance with Section 139-j(9) of the State Finance Law?

Yes ☐ No ☐

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PROPOSED

**Investment Report**  
**Instructions**

Section 2925 of the Public Authorities Law requires public authorities to adopt and annually review and approve comprehensive investment guidelines and reports. To enter this information, select from the menu on the left.

The required information can be entered and saved, but the authority is not considered to be in compliance until the CEO, CFO or another designated official acknowledges that the information contained in this submission is complete and accurate. To submit this information, select and complete the Investment Report Submittal link.

**Cancel**

3/26/13

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PARIS | Enrollment | Search for Authority | Authority Home Page

Budget Report

Annual Report

Procurement Report

Investment Report

Certified Financial Audit

Version 3.1.6

Investment Information

Investment Information

Erie County Water Authority (0321)  
Fiscal Year End Date: 12/31/2012  
Status: Unsubmitted

## VIEW INVESTMENT INFORMATION

Investment Information was created successfully.

### Annual Investment Report

- \* 1. Has the authority prepared an Annual Investment Report for the reporting period as required by section 2925(6) of PAL?

Yes ☐ No ☐

If Yes, provide the URL link to the document below:

[http://www.eriecountyny.gov/finance/annual-report/](#)

### Investment Guidelines

- \* 2. Are the authority's investment guidelines reviewed and approved annually?

Yes ☐ No ☐

### Investment Audit Report

- \* 3. Did the authority have an independent audit of investments as required by Section 2925(3)(f) of PAL?

Yes ☐ No ☐

[http://www.eriecountyny.gov/finance/annual-report/](#)

### Management Letter

- \* 4. Has the authority's independent auditor issued a management letter to the authority in connection with its annual audit of investments?

Yes ☐ No ☐

[http://www.eriecountyny.gov/finance/annual-report/](#)

Modify

Erie County Water Authority (0321)  
Fiscal Year End Date: 12/31/2012  
Status: Unsubmitted

## ENTER FINANCIAL DOCUMENTS

### Required Field

To answer a question that requires a URL link and an attachment:

1. Answer the question by selecting 'Yes' or 'No'.
2. Enter a URL link where the document is located.
3. Select the 'Browse' button to open the 'Choose File' window. Highlight the appropriate file, then select the 'Open' button. The path of the file will be placed in the 'Select Document' text box.
4. Select the 'Update to List' button. When the upload has completed successfully, all text boxes will be cleared and a new record will appear in the 'Current Document List' at the top of the page.

Current Document List  
No items found

| Action | Document Name | Document Type | Date Attached | URL |
|--------|---------------|---------------|---------------|-----|
|--------|---------------|---------------|---------------|-----|

### Audit Report

- \* 1. Attach the independent audit of the authority's financial statements.

Provide the URL link to the document and attach the document below:

<http://www.ecwa.org/web/publications.asp>

### Audit Report

Document Type: Audit Report

Select Document:

Browse...

Update to List

Management Letter

3/26/13

## Internal Controls

115

\* 3. Has the authority's independent auditor issued a Report on Internal Controls Over Financial Reporting to the authority?

Yes ☒ No ☐

If Yes, provide the URL link to the document and attach the document below:

<http://www.ecwa.org/web/publications.jsp>

## Internal Controls

Document Type: Internal Controls

Select Document:

## Additional Communications

4. Attach any additional communication required or allowed by government auditing standards issued by the Comptroller General of the United States to be issued by the authority's independent auditor in connection with the annual audit of the authority's financial statements.

## Additional Communications

Document Type: Additional Communications

Select Document:



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